



DEPARTMENTS OF THE ARMY AND THE AIR FORCE  
NATIONAL GUARD BUREAU  
1411 JEFFERSON DAVIS HIGHWAY  
ARLINGTON, VA 22202-3231

AUG 30 2006

Chief, National Guard Bureau

Major General Thomas G. Cutler  
The Adjutant General of Michigan  
3411 N. Martin Luther King Blvd  
Lansing, MI 48906-2934

Dear General Cutler:

I have reviewed and concur with your plan to establish a Joint Cargo Aircraft (JCA) mission at Battle Creek ANGB. The plan you have presented lays out the framework to provide a smooth transition from the current mission to the JCA mission. It is obvious that your Governor and each key elected representative in the Battle Creek area are fully supportive of establishing the JCA mission at Battle Creek.

I was pleased to tour your outstanding Battle Creek Air National Guard facilities during my recent visit to Michigan. Clearly, Battle Creek provides excellent resources and capabilities to the National Guard. As the National Guard continues to play a key role in homeland security and, in particular, protecting our borders; the strategic location and tremendous resources Battle Creek provides will enhance the National Guard's capabilities in the Homeland Security mission.

I will, therefore, task my staff to work with you and your staff to implement this plan. I will also instruct my staff to include the JCA mission for Michigan in the Phase IV TFI plan. With close coordination between our staffs we can ensure a smooth transition from the current mission to the JCA mission.

Sincerely,

A handwritten signature in black ink, reading "H. Steven Blum", is positioned above the typed name.

H Steven Blum  
Lieutenant General, US Army  
Chief, National Guard Bureau